**Appendix 1:** Characteristics for low operating margin (≤ -5.78%) and high operating margin (≥ 3.64%) US Hospitals, based each hospital’s average 2007-2008 operating margin

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | | **Low Operating Margin** | | | **High Operating Margin** | | | | |  | | |
|  |  | | **N** | | **%** | | | **N** | | **%** | | | ***P*** | | |
| Region | | Midwest | 165 | 18 | | | 240 | | 25 | | | <.0001 | | |
|  | | Northeast | 174 | 19 | | | 57 | | 6 | | |  | | |
|  | | South | 423 | 46 | | | 470 | | 48 | | |  | | |
|  | | West | 151 | 17 | | | 209 | | 21 | | |  | | |
| Urbanicity | | Metropolitan | 632 | 69 | | | 719 | | 74 | | | <.0001 | | |
|  | | Micropolitan | 143 | 16 | | | 197 | | 20 | | |  | | |
|  | | Rural | 138 | 15 | | | 60 | | 6 | | |  | | |
| Bed Size | | <100 | 359 | 39 | | | 344 | | 35 | | | 0.003 | | |
|  | | 100 to 399 | 422 | 46 | | | 524 | | 54 | | |  | | |
|  | | 400+ | 132 | 14 | | | 108 | | 11 | | |  | | |
| Ownership | | For-profit | 170 | 19 | | | 396 | | 41 | | | <.0001 | | |
|  | | Not-for-profit | 476 | 52 | | | 506 | | 52 | | |  | | |
|  | | Public | 267 | 29 | | | 74 | | 8 | | |  | | |
| Teaching Status | | Graduate teaching | 133 | 15 | | | 128 | | 13 | | | <.0001 | | |
|  | | Major teaching | 114 | 12 | | | 50 | | 5 | | |  | | |
|  | | Minor teaching | 53 | 6 | | | 66 | | 7 | | |  | | |
|  | | Non-teaching | 613 | 67 | | | 732 | | 75 | | |  | | |
| Safety Net Status | | Non-Safety Net | 588 | 64 | | | 782 | | 80 | | | <.0001 | | |
|  | | Safety Net | 325 | 36 | | | 194 | | 20 | | |  | | |