**Appendix 1:** Characteristics for low operating margin (≤ -5.78%) and high operating margin (≥ 3.64%) US Hospitals, based each hospital’s average 2007-2008 operating margin

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | **Low Operating Margin** | **High Operating Margin** |  |
|  |  | **N** | **%** | **N** | **%** | ***P*** |
| Region | Midwest | 165 | 18 | 240 | 25 | <.0001 |
|  | Northeast | 174 | 19 | 57 | 6 |  |
|  | South | 423 | 46 | 470 | 48 |  |
|  | West | 151 | 17 | 209 | 21 |  |
| Urbanicity | Metropolitan | 632 | 69 | 719 | 74 | <.0001 |
|  | Micropolitan | 143 | 16 | 197 | 20 |  |
|  | Rural | 138 | 15 | 60 | 6 |  |
| Bed Size | <100 | 359 | 39 | 344 | 35 | 0.003 |
|  | 100 to 399 | 422 | 46 | 524 | 54 |  |
|  | 400+ | 132 | 14 | 108 | 11 |  |
| Ownership | For-profit | 170 | 19 | 396 | 41 | <.0001 |
|  | Not-for-profit | 476 | 52 | 506 | 52 |  |
|  | Public | 267 | 29 | 74 | 8 |  |
| Teaching Status | Graduate teaching | 133 | 15 | 128 | 13 | <.0001 |
|  | Major teaching | 114 | 12 | 50 | 5 |  |
|  | Minor teaching | 53 | 6 | 66 | 7 |  |
|  | Non-teaching | 613 | 67 | 732 | 75 |  |
| Safety Net Status | Non-Safety Net | 588 | 64 | 782 | 80 | <.0001 |
|  | Safety Net | 325 | 36 | 194 | 20 |  |